

Small Businesses Show Resilience as Owners Look Ahead to Growth

[Article originally appeared in www.uschamber.com]

Small business confidence held steady in the second quarter, according to the U.S. Chamber of Commerce Small Business Index for Q2 2026. The Index score is 66.5, nearly unchanged from last quarter’s 67.0, and slightly above the reading from this time last year (65.2).

Seven in 10 small business owners (69%) continue to report steady business health (was 68% a year ago), but the number citing inflation as their top concern has jumped from 48% in Q2 2025 to 57%.

Their concern about inflation appears to be showing up in less confidence in their local economy and their plans to invest.

- Positive views on the national economy – which are consistently lower than the local economy – remained similar to a year ago at 30%.
- Yet positive views of the local economy fell eight points from a year ago with 33% rating the local economy as good this quarter, compared to 41% a year ago.

“Small business owners are proving, once again, that they know how to adapt. Even with inflation topping the list of challenges, they are still confident in their own operations and expect more revenue growth and hiring in the year ahead,” said Tom Sullivan, Senior Vice President of Small Business Policy at the U.S. Chamber of Commerce. “The message this quarter is one of measured confidence: small businesses are still looking ahead, even as they navigate a tougher cost environment.”

Many still expect revenue growth and are planning to add staff, even as cost pressures remain front and center.

- 66% expect revenue to increase in the next year, up from 61% in Q1 and back near year-ago levels.
- 35% say they expect to increase staff, up from 30% last quarter, but down seven points from a year ago (42% in Q2 2025).
- Comfort with cash flow is down only slightly from a year ago (69% vs. 72% in Q2 2025).

Continued on page 6

5 Reasons Construction Professionals Can’t Miss Autodesk University 2026



[Article originally appeared in Autodesk Construction Cloud Blog. <https://construction.autodesk.com>]

By Jenny Ragan

Calling all construction professionals—we’ve got some exciting news: Autodesk University (AU) will be back in Las Vegas in 2026!

Taking place from September 15-17, AU 2026: The Design & Make Conference will fill you with knowledge and inspiration so you can build the world you want to see. From driving digital transformation to building resilience through sustainability and cloud-based solutions, AU 2026 covers the essential topics to help you improve your business—both in the short and long term.

5 Reasons Not to Miss AU 2026

Why should you attend AU 2026? For starters, there is no other construction event quite like it. Autodesk University brings together AEC thought leaders and professionals in an environment that’s primed for learning, networking, and innovation.

But let’s get to the specifics. Here are five reasons AU 2026 is a must-attend for construction pros—plus tips on how to maximize your time during the event.

- 1. You’ll Learn from Construction’s Finest**
- AU 2026 will have sessions on a variety of AEC industry topics, including construction-specific classes. You’ll get to attend and participate in a variety of class and session types, including:
- Industry Talks: Led by top AEC experts, these discussions are packed with thought leadership and insights. They will give you the opportunity to hear from innovators and gain new perspectives about the industry.
- Technical Instructions: Skills-based instructional classes showcasing workflows, processes, and tips and tricks to improve efficiency and outcomes.
- Roundtables: AU 2026’s roundtable discussions allow you to learn from a group of experts with multiple viewpoints on trending topics. In these roundtables, you’ll hear thought leaders discuss ideas and share their diverse views, so you can gain a deeper understanding of the subject matter.
- Case Studies: When you attend AU 2026, you won’t just gain knowledge; you’ll also learn how to apply it. See real-life examples of successful projects from inception all the way to completion. Learn the challenges other firms have faced and the steps they took to overcome them.
- We’re not exaggerating when we say this is one of the biggest learning opportunities of the year for construction professionals. AU sessions will cover popular workflows and topics, including:
- Digital transformation and industry tech advancements
 - AI and mixed reality
 - Preconstruction and design innovations
 - Construction, jobsite, and built environments
 - BIM
 - Industrialized construction



- Diversity, inclusion, and belonging
 - Sustainability
 - ...and more
- No matter where you are in your business or career, you’re bound to find something that resonates with you.
- 2. You Can Anticipate and Capitalize on Upcoming Trends**
- For an industry that’s often mischaracterized as “traditional,” the construction sector is always changing. And AU 2026 will empower you to keep up with these changes.
- With sessions dedicated to emerging trends—including digital twins, AI, and industrialized construction—you’ll have no problem keeping tabs on the latest developments in the industry.
- So whether you’re looking to improve project efficiency, secure that promotion, or drive higher ROI for your clients, AU 2026 will give you the insights you need to meet your objectives.
- 3. Be the First to Hear About Major Announcements at Autodesk**
- We’re planning to unveil exciting announcements at AU 2026. Autodesk Construction Solutions leaders will take the stage during AU 2026 to talk about what’s next for our construction platform and solutions and the things you can look forward to as part of the Autodesk family.
- 4. Explore Emerging Technology**
- While you’re at AU 2026, make it a point to stop by the Expo floor to discover what’s next for your field.
- The Expo at AU will feature hundreds of partners within the Autodesk ecosystem. Meet the developers behind the tech and get up close and
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VETERANS CORNER

You can use your VA benefits to land a career in the skilled trades

[Article originally appeared in <https://news.va.gov>]

By Kenneth Smith

Explore apprenticeships and on-the-job training opportunities in high-demand fields

VA is highlighting apprenticeships and other training and employment pathways that help Veterans prepare for careers in skilled trades, manufacturing, defense industrial base and maritime fields. Apprenticeships are a key part of helping Veterans move into high-demand fields that offer a direct path into the workforce.

Through NAW, VA and the Department of Labor (DOL) build awareness of apprenticeship programs with the goal of enrolling 1 million apprentices. DOL coordinates NAW to promote Registered Apprenticeships, in accordance with the National Apprenticeship Act.

Registered Apprenticeships combine paid employment, hands-on training, related instruction and a recognized credential. For Veterans, that can mean building new skills while earning a paycheck instead of choosing between work and training. This model is especially relevant in fields such as skilled trades, manufacturing, defense-related industry and maritime work, where employers need skilled workers—like Veterans

who often bring experience that translates to the job.

Pathways for Veterans

Throughout National Apprenticeship Week, you'll see emails, social media posts on our department channels and highlights on our webpages. VA will collect data on how well the content performs this week and use it to create new outreach opportunities throughout the year to raise awareness of apprenticeships.

We're also focused on making those pathways easier to understand, easier to access and more closely connected to real workforce needs. For Veterans, the issue is not just whether opportunity exists. It's whether the path forward is clear.

Some Veterans may want to explore apprenticeship or on-the-job training opportunities that can be supported through VA education benefits. Others may want to learn whether VA's Veteran Readiness and Employment (VR&E) program can help them prepare for training, employment or a new career goal.

VA continues to build on these existing resources to help Veterans connect to real pathways into work, not just general information about them.

How do I know an apprenticeship is right for me?

The first step is often the hardest, but the choice is yours—and you have plenty of them! Apprenticeships are just one option.

On-the-job training and other employment pathways may also help, depending on your goals, experience and benefits. For those interested in fields like construction, manufacturing, industrial work or maritime careers, consider giving these pathways a closer look.

Where else can I get help?

Community partners, employers, workforce organizations, training providers and Veteran-serving groups can help by making these opportunities easier to find, easier to understand and easier to access. Stronger coordination between these groups can help connect Veterans to real jobs, practical training options and clearer next steps.

That's why, over the next few weeks and months, VBA will hold stakeholder roundtable events, bringing together government, employers and partner organizations to help expand outreach and opportunity in these fields. VBA will also share information kits with Veterans, their support network, employers and others to connect Veterans to the pathways that deliver high-de-

mand careers. Veterans can expect to start seeing these in their emails starting this week.

Where do I start?

National Apprenticeship Week highlights awareness of a pressing need, but the actionable goal of connecting Veterans to rewarding careers goes beyond a single week. Veterans already possess valuable experience; now it's time to connect that experience to practical next steps in fields that need skilled workers now.

Veterans interested in taking the next step can review the following links and read about actual apprenticeships, on-the-job training and other career pathways that align with their goals:

<https://www.va.gov/education/about-gi-bill-benefits/how-to-use-benefits/on-the-job-training-apprenticeships/>

<https://www.dol.gov/newsroom/releases/eta/eta20260128-0>

<https://www.dol.gov/agencies/vets/apprenticeship>

<https://www.va.gov/careers-employment>

<https://www.apprenticeship.gov/>

<https://www.pathtopro.com/>

SOURCE: <https://tinyurl.com/3u6w2xc7>

The workforce gap involves systems veterans can work in



[Article originally appeared in <https://news.va.gov>]

By Adam Stark

The construction industry faces a well-documented workforce shortage. Much of the conversation focuses on recruitment: how to attract more people into the industry. Far less attention is paid to retention — especially among veterans.

Veterans bring highly transferable skills: leadership under pressure, logistics, safety discipline, and cross-functional coordination. Construction environments feel familiar. The work is tangible. The mission matters.

So why do so many veterans leave?

Often, it's not the work — it's the systems.

Veterans are trained to operate in environments

where clarity matters. Objectives are defined. Roles are clear. Information flows quickly. When those conditions don't exist, performance suffers.

In construction, fragmented systems create unnecessary friction. Field teams operate without financial visibility. Schedules change without context. Accountability shifts depending on circumstances. For veterans accustomed to disciplined operations, this ambiguity is exhausting.

Legacy processes also reward heroics over systems. Problems are solved through individual effort rather than structural clarity. While this can produce short-term wins, it burns people out — especially those trained to value repeatable execution.

Owners play a critical role here. Workforce strategy cannot be separated from operational strategy.

The system's owners endorse shape the culture teams operate within. Clear data, shared visibility, and defined accountability don't just improve outcomes — they improve retention.

Retention also depends on cultural fluency—creating an environment where veterans feel understood and welcomed as they adapt to civilian norms.

Veterans don't need special treatment. They need environments that value discipline, clarity, and accountability. When those conditions exist, they thrive and help improve the performance of the teams around them.

Solving the workforce gap isn't just about hiring more people. It's about building systems people want to work within.

SOURCE: <https://tinyurl.com/mvvdjc5h>

CALIFORNIA SUB-BID REQUEST ADS



Our firm, An Equal Opportunity Employer, is requesting quotations from all qualified Certified DBE sub-contractors and/or material suppliers to submit bids on the following project:

CITY OF WILLIAMS
Wastewater Collection System Improvement Project
(PROJECT NO. C-06-8225-210)

Business Enterprise Goal & Fair Share DBE Participation

Bid Date: August 6, 2026 @ 2:00 P.M.

Email: bid@rados.com

Sub-Trades Suppliers Needed For The Following Work (but not limited to):
SAND & GRAVEL SUPPLIER, BASE, ROCK, COBBLES, BOULDERS SUPPLIER, CONCRETE & CEMENT SUPPLIER, PIPE SUPPLIER, TRAFFIC CONTROL MATERIALS, CONSTRUCTION AREA SIGNS, TRAFFIC CONTROL SYSTEM, TRAFFIC FLAGGERS, REMOVE CONCRETE, TREE REMOVAL, ROADWAY EXCAVATION, PLANTING/LANDSCAPING, TEMPORARY EROSION CONTROL, PIPELINE, DRAIN INSPECTION & CLEANING, AGGREGATE SUBBASE, AGGREGATE BASE, ASPHALT CONCRETE PAVING, FURNISH PRECAST CONCRETE, REINFORCING STEEL, PLASTIC PIPE, CONCRETE CURB/GUTTER/SIDEWALK/RAMP-MISC, TEMPORARY FENCING, SWPPP PLANNING, TRAFFIC CONTROL PLANS, TRANSFER DUMP TRUCK, SUPER 10 DUMP TRUCK, FLAT BED TRUCKING, END DUMP TRUCK, SEWAGE BYPASS, POTHOLES, CURED-IN-PLACE PIPE LINING (CIPP)

NAICS:
212319, 212321, 237110, 237310, 238120, 238910, 238990, 327320, 423510, 423990, 484220, 541330, 541990, 561730, 561990

S.P. Rados, Inc. is a Signatory Union Contractor. Subcontractors will be required to abide by the terms and conditions of the AGC Standard Long Form Subcontract incorporating prime contract terms and conditions, including payment provisions & insurance requirements. S.P. Rados, Inc.'s listing of a subcontractor is not to be construed as an acceptance of all the subcontractor's conditions or exceptions included with the Subcontractor's price quote. Subcontractors will be required to provide a payment & performance bond from an approved surety company for 100% of the subcontracted work. S.P. Rados, Inc. will pay bond premium up to 1.5% (optional).

Please be advised, Contractors and Subcontractors must register with the D.I.R. (Department of Industrial Relations) in order to bid on public works projects. Registration with the D.I.R. costs \$300 and covers the fiscal year (July 1 to June 30th). To verify status of your D.I.R. number, please visit: <http://dir.ca.gov/Public-Works/Contractors.html>.

Assistance is available in obtaining bonds, lines of credit and/or insurance. We will consider dividing total requirements when economically feasible into smaller tasks or quantities to permit participation by DBE in the competitive process. We will assist in obtaining necessary equipment, supplies, materials & related assistance or services. S.P. Rados, Inc. requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation.

Plans and Specifications are available free of <https://stevepradosinc.sharefile.com/d-sd7648508f9524b6593bb87a9409e6586> also available for viewing at 2002 E. McFadden Ave., Ste. 200, Santa Ana, CA 92705 call our office to schedule a review of the plans and specifications (714) 835-4612.



INVITATION TO BID

REQUEST FOR QUOTES FROM SUBS AND SUPPLIERS FOR:

Delta Diablo Secondary Process Improvements Phase 1

REVISED BID DATE: August 19, 2026, at 2:00 pm

Engineer's Estimate of \$165,000,000

Quotes must be received no later than Noon on 08/18/26 for evaluation

We are soliciting quotes for the following Divisions 02-10, 13,22,23,26,31,32,33,40,43 and 46 items of work including, but not limited to:

Erosion Control, Landscaping & Irrigation, AC Paving, Rebar, Painting/Concrete Stain, Underground Utilities, Fencing, Metal Railing, Rough Carpentry, FRP Launderers, Weirs and Baffles, PVC Membrane Roofing – Fully Adhered, Firestopping, Fiberglass Doors, Finish Hardware, Glass & Glazing, High Performance Industrial Coatings, Identification Devices, Signage, Fire Protection Specialties, Aluminum Canopies, PCC Demo, Welding, Plumbing, HVAC, Cathodic Protection, Concrete Curb & Gutter, Chain-link Fence and Gates, Prefabricated Ornamental Steel Fence, Irrigation System, Seeding, Sodding and Landscaping, Plants, Ductile Iron Utility Pipe, Polyvinyl Chloride, PVC Pressure Pipe, Concrete Vaults & Chambers, Fuel Systems, Aboveground Fuel Storage Tanks, Pipe Support Systems, Copper Process Pipe & Tubing, Stainless Steel Process Pipe and Tubing, Pipe-Steel, Pipe-Cast Iron, Pipe-Plastic, Misc. Valves, Gate Valves, Plug Valves, Ball Valves, Butterfly Valves, Check Valves, Pipe, Duct and Equipment Insulation, Trailer Mounted Centrifugal Self Priming Pumps, Pumping Equipment Gear Pumps, Progressing Cavity Pumps, Vertical Suspended Centrifugal Propeller Pumps, Pumping Equipment, Horizontal Propeller Pumps, Pumping Equipment – Submersible End, Suction Sewage Pumps, Aggregate, Ready Mix, Concrete Pumping, Welded Steel Pipe, Underground Pipe Products, Misc. Iron Steel, Misc. Metals, SWPPP Plan, SWPPP Materials, Geotextile Materials, Underground Precast, Sheetpile Installation, Dewatering, Mechanical Equipment (Furnish & Install), Trench Shoring, Vibration Monitoring, Weld Inspection, Site Demolition, Shoring Excavation, CMU, Structural Steel, Metal Deck, PVC Roofing, Preformed Metal Wall Panels, FRP Doors, Paintings and Coatings, Metal Building System, Hydropneumatic Bladder Tank, Manual/Electric Actuators and Chlorination.

CARB Certification will be required from listed subcontractors, or a formal explanation letter for why your firm does not have it.

100% performance and payment bonds will be required for the full amount of the subcontract price. Please contact us for any assistance to this solicitation, including obtaining bonding, insurance, equipment, materials and/or supplies. Provide subcontractor and supplier scopes/quotes as early as possible to enable estimators to perform a thorough evaluation of all scopes/quotes received. Quotes will be broken into comparable packages as reasonably necessary to facilitate participation. Quotes must be valid for the same duration as specified by the Owner for Contract Award. We are signatory to Operators, Laborers, Cement Masons, Carpenters & Pile Drivers Unions. Non-signatory subs will be required to sign an agreement for trades covered under our union agreements. We intend to work cooperatively with subcontractors/suppliers for all bid items you are licensed and qualified to perform. Bid items can be split to facilitate participation from all certified firms. We will reimburse for bond premium up to 2%. **Firms must possess & provide current contractor's license number & DIR Registration number on the quote.** Firms must possess insurance and workers compensation coverage meeting project requirements. Waiver of Subrogation is required. Please contact us for any assistance required by your firm. Subcontractors will be required to execute our standard subcontract agreement and agree to the standard general terms & conditions. Please contact us by email if you would like copies for review prior to bid day.

Contract Documents and related project information, including future Addenda, are available and can be downloaded for FREE from our Box ftp site by email request. Please send the email request to NORCALBIDS@flatironcorp.com for access to plans & specs on our BOX ftp site. If you would like to speak to an estimator for a specific scope or work, please email us and we can schedule a virtual or in person appointment to review project docs.

Please email ALL Scopes/Quotes to: NORCALBIDS@flatironcorp.com

Flatiron Dragados Constructors, Inc.
1200 Concord Avenue, Suite 465 Concord, CA 94520
Phone 707-742-6000 Fax 707-746-1603
Equal Opportunity Employer
License No. 1134655



Our firm, An Equal Opportunity Employer, is requesting quotations from all qualified Certified DBE, MBE, WBE, OBE sub-contractors and/or material suppliers to submit bids on the following project:

CITY OF LOS ANGELES
DEPARTMENT OF WATER AND POWER
Western Trunk Line Project – Phase 1
(Project No. 7972R1)

Business Enterprise Goal & Fair Share DBE, MBE, WBE, OBE Participation

Revised Bid Date: August 06, 2026 @ 2:00 P.M.

Email: bid@rados.com

Sub-Trades Suppliers Needed For The Following Work (but not limited to):
Sand & Gravel Supplier, Base, Rock, Pipe Supplier, Traffic Control System, Asphalt Concrete Paving, Soil Stabilization/Ground Treatment, Precast Concrete, Reinforcing Steel, Structural Steel Misc-Metal, Painting/Coatings, Welding Contractor, Pavement Marking & Striping, Inspection Services, Materials Testing Services, Land Surveyor, Super 10 Dump Truck, Water Truck, Street Sweeping Truck, Asphalt Supplier, Concrete Curb/Gutter/Sidewalk/Ramp, Saw Cutting, Electrical And Instrumentation, SWPPP Planning, Shoring Construction, Microtunnel, Dewatering, Cathodic Protection, Security, Potholing, Settlement/Vibration Monitoring.

NAICS:
212319, 212321, 237110, 237310, 237990, 238110, 238120, 238210, 238190, 238320, 238910, 238990, 324121, 423510, 484220, 488490, 541330, 541370, 541380, 561612

S.P. Rados, Inc. is a Signatory Union Contractor. Subcontractors will be required to abide by the terms and conditions of the AGC Standard Long Form Subcontract incorporating prime contract terms and conditions, including payment provisions & insurance requirements. S.P. Rados, Inc.'s listing of a subcontractor is not to be construed as an acceptance of all the subcontractor's conditions or exceptions included with the Subcontractor's price quote. Subcontractors will be required to provide a payment & performance bond from an approved surety company for 100% of the subcontracted work. S.P. Rados, Inc. will pay bond premium up to 1.5% (optional).

Please be advised, Contractors and Subcontractors must register with the D.I.R. (Department of Industrial Relations) in order to bid on public works projects. Registration with the D.I.R. costs \$300 and covers the fiscal year (July 1 to June 30th). To verify status of your D.I.R. number, please visit: <http://dir.ca.gov/Public-Works/Contractors.html>.

Assistance is available in obtaining bonds, lines of credit and/or insurance. We will consider dividing total requirements when economically feasible into smaller tasks or quantities to permit participation by DBE, MBE, WBE, OBE in the competitive process. We will assist in obtaining necessary equipment, supplies, materials & related assistance or services. S.P. Rados, Inc. requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. If you are interested in participating in this project, please contact Lucy Gonzalez at Tel: (714) 835-4612 Fax: (714) 835-2186 or bid@rados.com.

Plans and Specifications are available free of charge <https://stevepradosinc.sharefile.com/d-s07343e51e9a5438a82ba7d03812b1326> also available for viewing at 2002 E. McFadden Ave., Ste. 200, Santa Ana, CA 92705 call our office to schedule a review of the plans and specifications (714) 835-4612.



REQUEST FOR QUOTES FROM DBE/SBE/MBE/WBE & Labor Surplus Area Firms
as SUBS/SUPPLIERS/SERVICE PROVIDERS FOR:

Town of Windsor – Secondary Treatment System Upgrades Project
Project No. 2025-25

BID DATE: September 3, 2026 at 2:00 PM
EE \$64,300,000

Quotes must be received no later than September 2nd by 12:00 pm for evaluation

We are soliciting quotes for the following Divisions and items of work:

For Divisions 01 thru 10, 13, 22, 23, 26, 31, 32, 33, 40, 43 & 46, including, but not limited to: CAS/Roadway Signs, Clear & Grub, Erosion Control, Landscaping & Irrigation, AC Paving, Rebar, Tie Back Anchors, Underground Utilities, Fencing, Electrical, Minor Concrete, Abandon Well, Welding, Aggregates, Ready Mix Concrete, Concrete Pumping, Welded Steel Pipe, Underground Pipe Products including: DIP/SS/PVC/HDPE, Valves and Gates, Misc. Metals Iron & Steel, Trucking, SWPP Plan & Materials, Geotextile Materials, Street Sweeping, Sheet Pile Installation, Dewatering, Mechanical Equipment (Furnish & Install), Rotating Scum Weir, Liquid Feed Chemical System, Rotary Screw Air Compressor, Fine Pore Diffused Aeration Equipment, Survey, Quality Control Testing, Shoring/Excavation, Demolition, Grouting, Epoxy Resin, Metal Railings & Grating, Rough Carpentry, FRP Fabrications, Damp Proofing, Metal Roof Panels, Sheet Metal, Joint Sealant, Steel Doors & Frames, Overhead Coiling doors, Aluminum Windows, Glass & Glazing, Louvers & Vents, Protective Coatings, Resinous Flooring, Toilet Accessories, Misc. Specialties, Precast Concrete Buildings, Plumbing, Basic Mechanical Building Systems Material & Methods, Submersible Sump & Sewage Pumps, HVAC, Electrical Equipment Installation, 600 Volt Class Motor Control Centers, Variable Frequency Drives, Bypass-Isolation Automatic Transfer Switch, Lighting Protection for Structures and Instrumentation & Controls

Signed EPA Form 4500-3 & Proof of Certification are Required from ANY Minority firms that Submit Quotes.

100% performance and payment bonds will be required for the full amount of the subcontract price. Please contact us for any assistance to this solicitation, including obtaining bonding, insurance, equipment, materials and/or supplies. Provide subcontractor and supplier scopes/quotes as early as possible to enable estimators to perform a thorough evaluation of all scopes/quotes received. Quotes will be broken down into comparable packages as reasonably necessary to facilitate participation. Quotes must be valid for the same duration as specified by the Owner for Contract Award. We are signatory to Operators, Laborers, Cement Masons, Carpenters & Pile Drivers Unions. Non-signatory subs will be required to sign an agreement for trades covered under our union agreements. We intend to work cooperatively with subcontractors/suppliers for all bid items you are licensed and qualified to perform. Bid items can be split to facilitate participation from all certified firms. We will reimburse for bond premium up to 2%. **Firms must possess & provide current contractor's license number & DIR Registration number on the quote.** Firms must possess insurance and workers compensation coverage meeting project requirements. Waiver of Subrogation is required. Please contact us for any assistance required by your firm. Subcontractors will be required to execute our standard subcontract agreement and agree to the standard general terms & conditions. Please contact us by email if you would like copies for review prior to bid day.

Electronic copies of the Contract Documents, including Proposal Forms, Plans, and Specifications at the Town of Windsor website at (<https://www.townofwindsor.com/bids.aspx>). Bidders will need to fill out a short informational form in order to gain access to the bid documents.

Contract Documents and related project information, including future Addenda, are available and can be downloaded for **FREE** from our Box ftp site by email request. Please send the email request to NORCALBIDS@Fdcorp.com for access. If you would like to speak to an estimator for a specific scope or work, please email us and we can schedule a virtual or in person appointment to review project docs.

Please email ALL Scopes/Quotes to: NORCALBIDS@flatironcorp.com

Flatiron Dragados Constructors, Inc.
1200 Concord Avenue, Suite 465 Concord, CA 94520
Phone 707-742-6000 Fax 707-746-1603
Equal Opportunity Employer
License No. 1134655

CALIFORNIA SUB-BID REQUEST ADS



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Wastewater Collection System Improvement Project
CWSRF Project No.: C-06-8225-210
Owner: City of Williams
Bid Date: August 6th, 2026 @ 2:00 P.M.
Engineers Estimate: \$3.7 - \$4.1 Million
Project Duration: 365 cd's

We are requesting quotes from all qualified (DBE) Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, SLURRY, LOW DENSITY CELLUALR GROUT, PIPE SUPPLIERS, PRECAST MATERIALS, BYPASS PUMPING, CCTV, CONCRETE FLATWORK, ELECTRICAL- STREET LIGHTS/ TRAFFIC SIGNALS/ LOOPS, PIPE LINING (CEMENT MORTAR), PLASTIC PIPE, LANDSCAPING/IRRIGATION, MANHOLE REHAB, SAWCUTTING, STRIPING, SURVEYING, SWPPP, TRUCKING, PAINTING/COATINGS, PIPE INSULATION.

Project Description:
The Project consists of replacement of up to approximately 10,500 LF of 8-inch to 24-inch collection pipeline, replacement of laterals and installation of new two-way cleanouts within the right-of-way, replacement of manholes, and lining approximately 320 LF of existing 15-inch collection pipeline.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

Mountain Cascade, Inc. is a Union Contractors and is signatory to Operating Engineers/Carpenters/Laborers/ Teamsters.

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Frick Unit – Phase 3 Laterals
Owner: Arvin- Edison Water Storage District
Bid Date: August 18th, 2026 @ 10:00 A.M.
Project Duration: 250 cd's

We are requesting quotes from all qualified (DBE) Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, LOW DENSITY CELLULAR GROUT, PIPE SUPPLIERS, ASPHALT GRINDING/PAVING/STAMPED, CONCRETE STRUCTURES, EROSION CONTROL, PVC & PLASTIC PIPE, REINFORCING STEEL, SAWCUTTING, STRIPING, SURVEYING, SWPPP, TRAFFIC CONTROL, WELDED STEEL CASING PIPE, TRUCKING, PAINTING/COATINGS, VALVES/WATER MAIN/ TEMP FACILITIES.

Project Description:
In general, the Work will construct approximately 4.5 miles of irrigation pipelines ranging in size from 18-inch down to 6-inch pipe including bends, air vents, isolation valves, open cut Kern County Road encased crossings, and multiple grower turnouts with flowmeters.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

Mountain Cascade, Inc. is a Union Contractors and is signatory to Operating Engineers/Carpenters/Laborers/ Teamsters.

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California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: CP361 Renewable Energy Improvements Project
Engineers Estimate: \$42 - \$45 Million
Owner: Monterey One Water
Bid Date: August 20th ,2026 @ 3:00 P.M.

*** This is an electronic bid – please have quotes to MCI by 12pm on bid day to ensure the quotes Have been received and reviewed***

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:
CONCRETE MATERIAL, PIPE SUPPLIERS, PRECAST MATERIALS, MISC. METALS, CONCRETE FLATWORK, CONCRETE PAVEMENT/PUMPING/STRUCTURES (FLATWORK), CRACK SEAL, ELECTRICAL- BUILDING, CAULKING, REINFORCING STEEL, WELDED STEEL PIPE, PRE-ENG. METAL BLDG., PAINTING/COATINGS, VALVES/ WATER MAIN/ TEMP FACILITIES

Project Description:
The project generally consists of but not limited to: replacement of digester gas piping and gas safety equipment and associated supports, replacement of two access roof hatches (cover and frame) on each digester with provisions for concrete repair, recoating interior headspace of each digester, concrete repairs to the four digesters and digester building, installing new level measurement device on each digester, installing five linear generators (purchased by M1W with an expected delivery date of approximately September 2028. Contractor shall coordinate the exact delivery date with manufacturer/supplier (Mainspring Energy, Inc.) and M1W.) and associated electrical, installing biogas conditioning equipment and RNG Upgrading system, installing a RNG injection pipeline from the RNG upgrading system to PG&E's injection station, replacing steam boiler and steam system appurtenances with heating water boiler and hydronic system, replacing existing waste gas flares with new enclosed flares, demolition of the Cogen facility and appurtenances, and other civil, structural, mechanical, electrical, demolition related improvements.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

Mountain Cascade, Inc. is a Union Contractors and is signatory to Operating Engineers/Carpenters/Laborers/ Teamsters.

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

This is Part of a Good Faith Outreach. Your response is greatly appreciated.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Line A-1 Capacity Improvements
Spec: F272
Owner: Alameda County FCWCD
Bid Date: August 11th, @ 2:00 P.M.
Engineers Estimate: \$28,300,000
Project Duration: 1540 - 1900 CDs

We are requesting quotes from all qualified DBE/LBE Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, SLURRY, PRECAST MATERIALS, EROS MATERIALS, AC OILS, ADJUST MH/WV, ASPHALT GRINDING, BYPASS PUMPING, CCTV, CONCRETE FLATWORK, CONCRETE STRUCTURES, CONSTRUCTION AREA SIGNS, DEMOLITION, DEWATERING, ELECTRICAL-STREET LIGHTS/ TRAFFIC SIGNALS/LOOPS, EROSION CONTROL, FENCING, REINFORCED CONCRETE PIPE, LANDSCAPING/ IRRIGATION, MANHOLE REHAB, REINFORCING STEEL, SAWCUTTING, STRIPING, SWPP PLAN ONLY, TRAFFIC CONTROL, REINFORCED CONCRETE SEWER PIPE, TRUCKING, GEOSYNTHETIC FABRIC/MIRIFI

Project Description:
The scope of work includes but is not limited to; preparing and implementing water pollution control plan; job site management; designing, installing, maintaining and removing traffic control systems; providing trench and excavation protection; performing structure excavation and off hauling resulting materials; installing approximately 4,080 linear feet of reinforce concrete pipe; constructing associated reinforced concrete manhole structures; furnishing and installing controlled low strength material backfill; restoring roadway structural section, traffic striping and pavement markings; reconstructing curb, gutter, and sidewalk; cleaning site and miscellaneous work.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com
Or
<https://www.ipdservices.com/clients/eastbay/?ALCO>

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

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5 Reasons Construction Professionals Can’t Miss Autodesk University 2026

Continued from page 1

hand-on with emerging solutions that can help transform your business.

5. Connect, Network, and Engage with Industry Peers and Thought Leaders

One of the best things about 2026 is in-person networking. This year’s conference gives you dozens of opportunities to do this. Participate in AU 2026 meetups, workshops, and receptions to

meet your fellow innovators and build real-world connections that can’t be replicated online.

You work hard, so don’t forget to relax and unwind while you’re at the show. Being in Las Vegas means there are endless choices of world-class food and entertainment – a great opportunity to bring the whole team to recharge!

How to Get the Most Out of Autodesk University

Autodesk University only comes around once a

year, so it’s important to make the absolute most of it! Attendees will have different AU journeys, depending on your objectives, but here are some general tips to maximize your experience.

Register Early

Make sure your seat is saved at AU 2026! Head to the Autodesk University website now to register for the event.

Plan Your Schedule

There’s a lot to see and do at AU 2026, so planning ahead is a must. You’ll receive this year’s full schedule as soon as it’s available, which will give you the opportunity to view the keynotes, theater talks, and sessions ahead of time. Book-mark the ones you want to attend and allocate time to do so.

SOURCE: <https://tinyurl.com/2huz79kr>

CALIFORNIA SUB-BID REQUEST ADS



NOTICE OF FUTURE BID EFFORT – SBE FIRMS

San Diego Community College District Joint Science Building at SDSU Mission Valley

The project will be constructed at San Diego State University Mission Valley Campus, Lot 8, Block 'D3', south of the existing Snapdragon Stadium.

This project encompasses the construction of a new 5-story science building for San Diego Community College District, which will be located on San Diego State University Mission Valley Campus.

Scopes of work will likely include:

• Steel	• Roofing	• Elevators
• Painting	• CMU	• Doors and Hardware
• Landscaping	• Glazing	• Flooring and Tile

Bids will be due sometime in Q1/Q2 2027.

For information on the availability of plans, specifications, and Bidder's policy, please contact AMagdaleno@mccarthy.com.

McCarthy Building Companies, Inc. is an Equal Opportunity Employer and strongly encourages participation of CBE/LSBE/SE/DVBE/MBE/WBE/DBE firms.

Guadalupe Elementary School Boiler Replacement
(SFUSD Project No. 12523)

Bid Due: 8/18/2026 2:00 PM

The Project is generally described as but not limited to: Removal and disposal of one (1) existing steam boiler and all related electrical and mechanical items; installation of one (1) new boiler, vacuum & condensate pump system, boiler control panel and exhaust flue, etc; all associated electrical, mechanical and miscellaneous related work to complete the installation; testing and commissioning of the new boiler system to complete the project.

Looking for abatement, electrical, low voltage, controls, and rigging subcontractors.

The estimated construction value of the work is \$250,000.00

United Mechanical is soliciting quotes from certified DVBE subcontractors for the **Guadalupe Elementary School Boiler Replacement (SFUSD Project No. 12523)** located at 859 Prague Street, San Francisco, CA 94112.

Prime Contractor bids are due to the owner on **Wednesday, August 19th, 2026, at 2:00 PM.**

Please reach out with any questions to Jess Sterrett at jsterrett@umi1.com or 415-656-5815

United Mechanical is requesting subcontractor bids by no later than **2:00 PM on Tuesday, 8/18/2026.**

Please submit proposals by email to Jess Sterrett at jsterrett@umi1.com.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: SNIP Phase II Pipeline and Pump Station Project
Project No. CP 20-10
Owner: East Kern Water Agency
Bid Date: August 14th, 2026 @ 2:00 P.M.
Engineers Estimate: **\$60,000,000**

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, PIPE SUPPLIERS, PRECAST MATERIALS, CATHODIC PROTECTION, ELECTRICAL-BUILDING, STRIPING, SURVEYING, WELDED STEEL PIPE, TRUCKING, PUMPING PLANT ELECTRICAL EQUIPMENT, DRAINAGE PUMPING EQUIPMENT, PAINTING/COATINGS, TANKS, VERTICAL TURBINE PUMPS, AIR COMPRESSORS AND RECEIVERS, HYDROPNEUMATIC SURGE CONTROL SYSTEM, WELDING

Project Description:
The scope of work includes but is not limited to; Furnish and install approximately 6.6 miles of 48-inch cement mortar lined and coated welded steel pipe, including all excavation, backfilling, paving, pipeline appurtenances, and other items. Install three pumps for the existing pump station, including all mechanical and electrical improvements.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com
Or
jroberts@avek.org

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

Mountain Cascade, Inc. is a Union Contractors and is signatory to Operating Engineers/Carpenters/Laborers/Teamsters.

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

Mountain Cascade Inc. is an Equal Opportunity Employer California
California License # 422496

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Cahill Contractors LLC is requesting bids from **CERTIFIED MBE, WBE, OBE, SBE, DVBE, AND LOCAL CONTRA COSTA COUNTY** Subcontractors/Suppliers for **EARTHWORK and SITE UTILITIES.**

CCC SHERMAN RECOVERY CENTER
2025 Sherman Drive, Pleasant Hill, CA 94523

LABOR REQUIREMENTS: Project Labor Agreement / Union Labor Required / Contra Costa County Local Hiring

BID DATE: 08/06/26 @ 2 PM

BID DOCUMENTS:
All documents on BuildingConnected. Contact estimating@cahill-sf.com, 415-677-0611
for invitation and information regarding
Cahill's policy on assistance with obtaining bonds, lines of credit, and/or insurance.



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Oceanside Water Pollution Control Plant Solids Thickening Process Upgrade
Contract No.: WW-745
Owner: SFPUC
Bid Date: August 13, 2026 @ 2:00 P.M.
Engineers Estimate: **\$10.5 - \$12.5 Million**

We are requesting quotes from all qualified SFPUC LBE/Micro LBE and all Subcontractors and Suppliers but not limited to:
PIPE SUPPLIERS, CONCRETE STRUCTURES, ELECTRICAL-BUILDING, MISC.METALS, HVAC/MECHANICAL, PAINTING/COATINGS, PIPE INSULATION, PIPE SUPPORTS, VALVES/WATER MAIN/TEMP FACILITIES.

Project Description:
The objective of the project is to selectively remove two existing Gravity Belt Thickeners (GBTs) in OSP 011 thickening process area and replace with two new Rotary Drum Thickeners (RDTs). The work includes selective demolition, structural concrete and steel grating modifications, mechanical hot water and drain piping and associated equipment upgrades, ventilation system modifications, electrical conduit, wires, panels and devices, instrumentation and controls level indication and Distributed Controls System (DCS) integration.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

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Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

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California License # 422496

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Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: Wheatland Regional Sewer Pipeline Project (REBID)
CWSRF Project No.: C-06-8753-110
Owner: City of Wheatland
Bid Date: August 18, 2026 @ 2:00 P.M.
Pipeline Estimate: \$19 million Duration: 425 wd's
Pump Station Estimate: \$33 million Duration: 600 wd's

We are requesting quotes from all qualified Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT,READYMIX CONCRETE/CDF/CSLM MATERIAL, SLUURY,LOW DENSITY CELLULAR GROUT,PIPE SUPPLIERS,PRECAST CONCRETE MATERIALS, EROS MATERIALS, STORAGE TANKS, GLASS LINED BOLTED STEEL TANKS, AC OILS, ASPHLAT GRINDING/PAVING/STAMPED, BORE & JACK, BYPASS PUMPING, CONCRETE FLATWORK/PAVEMENT/PUMPING/SEALING/STRUCTURES, CAS, DEMO, HORIZONTAL DIRECTIONAL DRILLING, ELECTRICAL-BUILDING, ELECTRICAL-STREET LIGHTS/TRAFFIC SIGNALS/LOOPS, EROSION CONTROL, CHAIN LINK & ORNAMENTAL FENCE, QC & GEOTECH ENGINEERS, EROSION CONTROL, HANDRAILING, HYDROSEEDING,REINFORCED CONCRETE PIPE, CORRUGATED METAL PIPE, JOINT SEAL, LANDSCAPING/IRRIGATION, MANHOLE COATING/LININGS/REHAB, REBAR, SAWCUTTING, STRIPING& MARKINGS, FARICATED METALS & STRUCTURAL STEEL, SURVEYING, SWPPP, TRAFFIC CONTROL, ARBORIST, WELDED STEEL PIPE, DIP & FITTINGS, TRUCKING, ACCESS DOORS/HARDWARE, BATHROOM FIXTURES, PUMPING PLANT ELECTRICAL EQUIPMENT, DAMPPROOFING, EARTHWORK, GENERATORS/SWITCHGEAR, HVAC, SEWER & POTABLE PUMPING EQUIPMENT, PAINTING/COATINGS, PIPE INSULATION, PLUMBING, FRP & STORAGE TANKS, WATERPROOFING, GRATE, ROAD SIGNS/SIGNAGE, VALVES/WATER MAIN/TEMP FACILITIES, GLASS & MIRROR, BLDG. INSULATION,ODOR ONTROL EQUIPMENT.

Project Description:
Contract No.1 – Wheatland Pump Stations and Pipelines This contract is for two wastewater pump stations and associated pipelines to convey raw wastewater from the City of Wheatland to the OPUD service boundary on Rancho Road. This contract may be split and awarded as Contract No. 1A – Wheatland Pipelines, and Contract No. 1B - Wheatland Pump Station, depending on bid options and prices received.

- **Contract No. 2 – OPUD Pump Stations and Pipelines.** This conveyance contract is for delivery of raw wastewater from the termination point of Contract No. 1 to the OPUD wastewater treatment plant (WWTP), and consists of two wastewater pump stations and associated pipelines.
- **Contract No. 3 – OPUD WWTP Improvements.** This treatment plant improvement contract includes capacity, replacement and reliability improvements to extend the working life of the OPUD WWTP and to treat additional flows from the City of Wheatland.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

Mountain Cascade, Inc. is a Union Contractors and is signatory to Operating Engineers/Carpenters/Laborers/Teamsters.

Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

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California License # 422496

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CALIFORNIA SUB-BID REQUEST ADS



Shimmick Construction Company, Inc.
1 Harbor Center, Suite 200 • Suisun City, CA 94585
Phone (707) 410-5070
License No. 594575, DIR No. 1000001063

DBE, MBE and WBE Subcontractor/Supplier Bids Requested For:

Town of Windsor
Secondary Treatment System Upgrades Project
BID DATE: Thursday, September 3rd, 2026 at 2pm
Quotes Due: Wednesday, September 2nd, 2026 @ 5pm
Total Project Value: \$64,300,000

Email quotes to jmiranda@shimmick.com and brian.miller@shimmick.com

Bid Items: Shimmick Construction Company, Inc. is requesting quotes from certified DBE, MBE and WBE subcontractors and suppliers in the following scopes of work, including, but not limited to, the following. Please reach out to the lead estimator listed below for more details on scopes needed:

Remove Concrete; Grading; Structure Excavation; Structure Backfill; Embankment Construction; Imported Borrow; Finishing Roadway; Aggregate Subbase; Aggregate Base; Concrete Pumping; Asphalt Concrete; Concrete Structure; Minor Concrete Structure; Concrete Surface Finish; Erect Precast Concrete; Joint Seal; Reinforcing Steel; Waterproofing; Plastic Pipe; Welded Steel Pipe; Welding Contractor; Concrete Curb & Sidewalk; Misc. Iron & Steel Frame, Cover & Grate; Saw Cutting; Temporary Fencing; Land Surveyor; Trucking (Bottom Dump, Transfer Dump, Super 10 Dump, Flat Bed, Water, End Dump, Street Sweeping); Crane Work; Roofing; Plumbing; Low Voltage Electrical Systems; Door Installation; Heating & Air Conditioning; Insulation; Coring; Cutting; Heavy Equipment Rental; Demolition; Misc. Supplier; Safety Equipment Supplier; Sand & Gravel Supplier; Concrete & Cement Supplier; Steel Supplier; Doors & Frames Supplier; Lumber Supplier; Storm Water Systems Supplier; Electrical & Signal Supplier; Building Material Supplier; Tools Supplier; Construction Staking Supplier

All items of work listed above are made available, even items of work normally performed by Shimmick. Please contact the lead estimator for assistance with breaking down items of work into economically feasible units, assistance obtaining equipment, supplies, materials, bonding, insurance, estimating, or any additional assistance. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote.

Plans and Specifications: Plans and specifications are available via the Town of Windsor website: <https://www.townofwindsor.ca.gov/bids.aspx?bidID=120>. You may also contact Jamie Miranda at jmiranda@shimmick.com for a download link to view plans and specifications or to schedule an appointment via Teams to discuss the documents. Meetings are held during regular business hours.

Shimmick Contacts: Should you require assistance with your bid, please contact our chief estimator Brian Miller at brian.miller@shimmick.com.

Additional Information: 100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. For assistance with bonding, insurance or lines of credit contact Todd Yoder at todd.yoder@shimmick.com.

This project is funded through the EPA State Revolving Fund (SRF) Program. Certified DBE firms are encouraged to submit quotes. The contractor is committed to taking all necessary affirmative steps to provide DBEs an equal opportunity to compete.

All qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.

An Equal Opportunity Employer



Mountain Cascade Inc.
555 Exchange Court, Livermore, CA 94550
(925) 373-8370, Fax (925) 373-0940

Project: 7th Street Improvements
No. STBG 5411(022)
Owner: City of Hughson
Bid Date: August 19th, 2026 @ 2:00 P.M.
Engineers Estimate: \$1,600,000
Project Duration: 180 CDs

We are requesting quotes from all qualified WBE/MBE Subcontractors and Suppliers but not limited to:
AGGREGATES, ASPHALT, CONCRETE MATERIAL, SLURRY, PIPE SUPPLIERS, PRECAST MATERIALS, EROS MATERIALS, AC OILS, CHIPSEAL/SLURRY SEAL, CONCRETE FLATWORK, EROSION CONTROL, SAWCUTTING, STRIPING, SWPP PLAN ONLY, TRUCKING

Project Description:
The scope of work includes but is not limited to; water, sewer, and storm drain replacement, curb, gutter, and sidewalk installation, pavement widening, and striping.

Project information, including plans & specifications can be found by contacting:
estimating@mountaincascade.com

Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract.

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Please feel free to contact Mountain Cascade, Inc. at 925.373.8370 with any questions concerning bonding, insurance, lines of credit, and job overview. We look forward to your response.

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California License # 422496

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With SBE you can:

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Subcontractors, Vendors,
and Suppliers

REACH
Diverse Audiences

ADVERTISE
Sub-Bid Request Ad
Public Legal Notices
Job Listings

Contact us at 800-800-8534 or sbe@sbeinc.com



Owner: San Diego Unified Port District
Project Name: NCMT Berth 24-11 Structural Repair
Location: San Diego, CA
Bid Date: August 6, 2026 at 2:00p.m.

Request for SBE sub-quotes

Kiewit Infrastructure West Co. ("Kiewit") is seeking quotes from qualified Disadvantaged Business Enterprises (DBE), including Small Business Enterprises (SBE), Small Business in Rural Area (SBRA), and all other business enterprises to perform as subcontractors, material contractors, and suppliers. SBEs must provide evidence of certification by the Small Business Administration (SBA), the Department of Transportation's State-Implemented DBE Certification Program (with U.S. citizenship) (CUCP), Tribal, State, and Local Governments, or Independent Private Organization Certifications.

Kiewit will be requesting quotes for various areas of work listed in, but not limited to, the scopes of work below.

Environmental Consultant, dumpster and trash services, aggregate, asbestos abatement, lead abatement, trucking and hauling, operated water trucks, dirt and concrete disposal material landfill, demolition, dewatering, underwater construction, piles and caissons, SWPPP, manhole material, asphalt paving and supplies, traffic signs and signals, ready mix supply, concrete pumping, metals, welding services and electrical work.

Firms interested in receiving a bid package for this project must contact us at the e-mail address noted. Responding firms will be issued an "Invitation to Bid" through Kiewit's electronic use of BuildingConnected system (at no cost to bidder) with project information and bid instructions. Plans and specifications will also be available for review at the address listed below if requested.

Responsive bidders must possess a valid California Contractor's license (as appropriate), be registered with the Department of Industrial Relations (DIR) and provide acceptable insurance. Responsible subcontractors and material contractors will be required to provide bonding for 100% of their contract value. Kiewit will reimburse bond premiums. Firms performing any onsite work are required to be signatory to collective bargaining agreements with the carpenters, laborers, cement masons, ironworkers, operating engineers and teamsters. In addition, this project has a Project Labor Agreement (PLA). Kiewit will consider quotes from any, and all bidders who demonstrate an ability to foster and maintain labor harmony on the Project.

Kiewit intends to conduct itself in good faith with all project participants on this project. For further information regarding this project, licensing, insurance or bonding, equipment, supplies, materials, or related assistance or services or project schedule, please contact the Lead Estimator listed below.

Kiewit Infrastructure West Co.
10704 Shoemaker Ave., Santa Fe Springs, CA 90670
Tel: (562) 946-1816 • Fax: (562) 946-3823
Lead Estimator Contact: Brian Chon
Email: Brian.Chon@kiewit.com

"Kiewit Infrastructure West Co. is an Equal Opportunity Employer."

Small Businesses Show Resilience as Owners Look Ahead to Growth



Continued from page 1

Investment plans, however, have not followed the same path. Just 38% say they plan to increase investment in the next year—essentially flat from last quarter (37%) but nearly ten points below this time last year (47%).

“The local economy seems strong in terms of consumer activity, but many of our clients are struggling due to loss of sponsorship revenue, uncertainty, government spending changes, and other factors that are restricting business investment,” said Bryan Owen, Owner & Co-CEO of Between Pixels, a marketing agency in Marietta, Georgia.

One thing that may be lifting small business expectations: Rapid AI adoption. A new U.S. Chamber of Commerce Foundation survey found that small business employers using AI are finding that it helps people work more effi-

ciently, improves the quality of their work, and allows them to take on more challenging tasks.

About the U.S. Chamber of Commerce

The U.S. Chamber of Commerce is the world’s largest business organization representing companies of all sizes across every sector of the economy. Our members range from the small businesses and local chambers of commerce that line the Main Streets of America to leading industry associations and large corporations.

They all share one thing: They count on the U.S. Chamber to be their voice in Washington, across the country, and around the world. For more than 100 years, we have advocated for pro-business policies that help businesses create jobs and grow our economy.

SOURCE: <https://tinyurl.com/3a24uhyx>

FICTITIOUS BUSINESS NAME STATEMENTS

FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409820 Fictitious Business Name(s): Artsource Consulting Address 1 Ferry Building, Suite 201 San Francisco, CA 94111-4213 Full Name of Registrant #1 Birle Knowlton Wilcox Inc. (CA) Address of Registrant #1 1 Ferry Building, Suite 201 San Francisco, CA 94111-4213 This business is conducted by a corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 01-01-1997 Signed: Maria T. Wilcox This statement was filed with the County Clerk of San Francisco County on 07-03-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Melvin Galvez Deputy County Clerk 07-03-2026 07/16/26 + 07/23/26 + 07/30/26 + 08/06/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409823 Fictitious Business Name(s): First Korean Liquor Grocery Market Address 4625 Geary Blvd. San Francisco, CA 94118 Full Name of Registrant #1 NNNR Liquor & Grocery Market Inc. (CA) Address of Registrant #1 4625 Geary Blvd. San Francisco, CA 94118 This business is conducted by a corporation The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 04-24-2026. Signed: Navin Budhathoki This statement was filed with the County Clerk of San Francisco County on 07-06-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Liana Diep-Lee Deputy County Clerk 07-06-2026 07/09/26 + 07/16/26 + 07/23/26 + 07/30/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409824 Fictitious Business Name(s): Great Way Towing Address 226 6th Street, Unit 305 San Francisco, CA 94103 Full Name of Registrant #1 James Levadus Rushing Address of Registrant #1 1345 Pennsylvania Blvd Concord, CA 94521 This business is conducted by an individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 07-06-2026. Signed: James Rushing This statement was filed with the County Clerk of San Francisco County on 07-06-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Mariedyne Nadonza Deputy County Clerk 07-06-2026 07/09/26 + 07/16/26 + 07/23/26 + 07/30/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409883 Fictitious Business Name(s): Medical Fofo & Wellness Center Address 828 Innes Avenue, Ste 111 San Francisco, CA 94124 Full Name of Registrant #1 No Small Talk Massage LLC (CA) Address of Registrant #1 828 Innes Avenue, Ste 111 San Francisco, CA 94124 This business is conducted by a limited liability company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 07-15-2026. Signed: Latrice McNealy This statement was filed with the County Clerk of San Francisco County on 07-15-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Monika Leng Deputy County Clerk 07-15-2026 07/30/26 + 08/06/26 + 08/13/26 + 08/20/26
FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409891 Fictitious Business Name(s): Cashmere Cradle Address 50 Jones Street, Apt 211 San Francisco, CA 94102 Full Name of Registrant #1 Chelsea George Address of Registrant #1 50 Jones Street, Apt 211 San Francisco, CA 94102 This business is conducted by an individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A. Signed: Chelsea George This statement was filed with the County Clerk of San Francisco County on 07-16-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Melvin Galvez Deputy County Clerk 07-16-2026 07/23/26 + 07/30/26 + 08/06/26 + 08/13/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409786 Fictitious Business Name(s): Form and Fiber Clothiers Address 101A Clay Street #193 San Francisco, CA 94111-2033 Full Name of Registrant #1 Life Cycles Clothing LLC (CA) Address of Registrant #1 101A Clay Street #193 San Francisco, CA 94111-2033 This business is conducted by a limited liability company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 05-21-2026. Signed: Willmott Prewitt This statement was filed with the County Clerk of San Francisco County on 06-30-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Melvin Galvez Deputy County Clerk 06-30-2026 07/23/26 + 07/30/26 + 08/06/26 + 08/13/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409908 Fictitious Business Name(s): I'mAdmitted Address 70 Zircon Pl San Francisco, CA 94131 Full Name of Registrant #1 Noe Valley Labs LLC (CA) Address of Registrant #1 70 Zircon Pl San Francisco, CA 94131 This business is conducted by a limited liability company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on Not Applicable. Signed: Kenneth Anders This statement was filed with the County Clerk of San Francisco County on 07-20-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Monika Leng Deputy County Clerk 07-20-2026 07/23/26 + 07/30/26 + 08/06/26 + 08/13/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409767 Fictitious Business Name(s): Moral Hazard Address 127 Beaumont Avenue San Francisco, CA 94118 Full Name of Registrant #1 Mitchell Deane Smith Address of Registrant #1 127 Beaumont Avenue San Francisco, CA 94118 This business is conducted by an individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A. Signed: Mitchell Deane Smith This statement was filed with the County Clerk of San Francisco County on 06-29-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Monika Leng Deputy County Clerk 06-29-2026 07/09/26 + 07/16/26 + 07/23/26 + 07/30/26
FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409675 Fictitious Business Name(s): EXTRAVEGANZA EATERY Address 1335 Market Street San Francisco, CA 94103 Full Name of Registrant #1 SF Last Chef Standing LLC (CA) Address of Registrant #1 88 6th Street Apt 503 San Francisco, CA 94103 This business is conducted by a limited liability company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A. Signed: Seth Canada This statement was filed with the County Clerk of San Francisco County on 06-17-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Liana Diep-Lee Deputy County Clerk 06-17-2026 07/23/26 + 07/30/26 + 08/06/26 + 08/13/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409897 Fictitious Business Name(s): Global Iran Group (GIG) Address 4104 24th Street #987 San Francisco, CA 94114 Full Name of Registrant #1 Azra Banafsheh Keynoush Address of Registrant #1 4104 24th Street #987 San Francisco, CA 94114 This business is conducted by an individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 07-17-2026. Signed: Azra Banafsheh Keynoush This statement was filed with the County Clerk of San Francisco County on 07-17-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Monika Leng Deputy County Clerk 07-17-2026 07/23/26 + 07/30/26 + 08/06/26 + 08/13/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409867 Fictitious Business Name(s): Lale Lulu Address 1159 Alabama Street San Francisco, CA 94110 Full Name of Registrant #1 Claire Hooton Address of Registrant #1 1159 Alabama Street San Francisco, CA 94110 This business is conducted by an individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 06-17-2026 Signed: Claire Hooton This statement was filed with the County Clerk of San Francisco County on 07-10-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Monika Leng Deputy County Clerk 07-10-2026 07/23/26 + 07/30/26 + 08/06/26 + 08/13/26	FICTITIOUS BUSINESS NAME STATEMENT File No. 2026-0409922 Fictitious Business Name(s): Piedays Pizza Address 600 5th Avenue San Francisco, CA 94118 Full Name of Registrant #1 Piedays LLC (CA) Address of Registrant #1 600 5th Avenue San Francisco, CA 94118 This business is conducted by a limited liability company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 07-21-1992. Signed: Christopher Savas This statement was filed with the County Clerk of San Francisco County on 07-21-2026. Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law. Filed: Mariedyne Nadonza Deputy County Clerk 07-21-2026 07/30/26 + 08/06/26 + 08/13/26 + 08/20/26

FICTITIOUS BUSINESS NAME STATEMENTS

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409967

Fictitious Business Name(s):
Creative Solutions Tutoring
Address
**1245 California Street #503
San Francisco, CA 94109**
Full Name of Registrant #1
Carla Michaels
Address of Registrant #1
**1245 California Street #503
San Francisco, CA 94109**

This business is conducted by **an individual.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **07-24-2026.**

Signed: **Carla Michaels**

This statement was filed with the County Clerk of San Francisco County on **07-28-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Liana Diep-Lee
Deputy County Clerk
07-28-2026**

07/30/26 + 08/06/26 + 08/13/26 + 08/20/26

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409949

Fictitious Business Name(s):
Remedios Financial Planning
Address
**One Embarcadero Center #1200
San Francisco, CA 94111**
Full Name of Registrant #1
Christine Garceau Remedios
Address of Registrant #1
**One Embarcadero Center #1200
San Francisco, CA 94111**

This business is conducted by **an individual.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **07-27-2015.**

Signed: **Christine Garceau Remedios**

This statement was filed with the County Clerk of San Francisco County on **07-23-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Mariedyne Nadonza
Deputy County Clerk
07-23-2026**

07/30/26 + 08/06/26 + 08/13/26 + 08/20/26

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409881

Fictitious Business Name(s):
Space Cadet Baking Co
Address
**1750 Cesar Chavez Ste H
San Francisco, CA 94124**
Full Name of Registrant #1
Space Cadet Baking Company LLC (CA)
Address of Registrant #1
**311 Arleta Avenue
San Francisco, CA 94134**

This business is conducted by **a limited liability company.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **N/A.**

Signed: **Dina Carpenito**

This statement was filed with the County Clerk of San Francisco County on **07-14-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Monika Leng
Deputy County Clerk
07-14-2026**

07/23/26 + 07/30/26 + 08/06/26 + 08/13/26

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409884

Fictitious Business Name(s):
The Salad Place & Breakfast Latin Food
Address
**5392 Misson Street
San Francisco, CA 94112**
Full Name of Registrant #1
Evelyn Morataya
Address of Registrant #1
**1306 Fitzgerald Avenue
San Francisco, CA 94124**

This business is conducted by **an individual.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **07-15-2026.**

Signed: **Evelyn Morataya**

This statement was filed with the County Clerk of San Francisco County on **07-15-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Mariedyne Nadonza
Deputy County Clerk
07-15-2026**

07/30/26 + 08/06/26 + 08/13/26 + 08/20/26

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409893

Fictitious Business Name(s):
Tikal Painting & General Construction
Address
**248 Farrallones Street
San Francisco, CA 94112**
Full Name of Registrant #1
Tikal Painting Corp (CA)
Address of Registrant #1
**248 Farrallones Street
San Francisco, CA 94112**

This business is conducted by **a corporation.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **07-16-2026.**

Signed: **Miguel Gamez**

This statement was filed with the County Clerk of San Francisco County on **07-16-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Mariedyne Nadonza
Deputy County Clerk
07-16-2026**

07/23/26 + 07/30/26 + 08/06/26 + 08/13/26

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409799

Fictitious Business Name(s):
Torino
Address
**2360 Van Ness Avenue
San Francisco, CA 94109**
Full Name of Registrant #1
Halpin Hospitality LLC (CA)
Address of Registrant #1
**1145 Pine Street Apt 35
San Francisco, CA 94109**

This business is conducted by **a limited liability company.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **07-01-2026.**

Signed: **Sean Halpin**

This statement was filed with the County Clerk of San Francisco County on **07-01-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Maribel Osoria
Deputy County Clerk
07-01-2026**

07/09/26 + 07/16/26 + 07/23/26 + 07/30/26

FICTITIOUS BUSINESS NAME STATEMENT
File No. 2026-0409981

Fictitious Business Name(s):
**1.) primitive
2.) primitive.dev
3.) primitive.space**
Address
**693 Howard Street
San Francisco, CA 94105**
Full Name of Registrant #1
Second Stage Labs, Inc. (DE)
Address of Registrant #1
**693 Howard Street
San Francisco, CA 94105**

This business is conducted by **a corporation.**

The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **12-30-2025.**

Signed: **Abigail Guillen**

This statement was filed with the County Clerk of San Francisco County on **07-29-2026.**

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law.

**Filed: Liana Diep-Lee
Deputy County Clerk
07-29-2026**

07/30/26 + 08/06/26 + 08/13/26 + 08/20/26



ABANDONMENT
OF FICTITIOUS
BUSINESS NAME

STATEMENT OF ABANDONMENT
OF USE OF FICTITIOUS BUSINESS NAME

The registrant(s) listed below have abandoned the use of the fictitious business name(s):
CompBio Bridge
Located at **49 Missouri Street, Unit 2,
San Francisco, CA 94107**

This fictitious business name was filed in the County of San Francisco on **01-15-2025** under file **2025-0405398.**

Name and address of Registrants
(as shown on previous statement)

Full Name of Registrant #1
Christopher Yohn
**475 W 12th Avenue, Unit 9A
Denver, CO 80204**

This business was conducted by **an individual.**

Signed: **Christopher Yohn**

This statement was filed with the County Clerk of San Francisco County on

Filed: **Melvin Galvez
Deputy County Clerk
07-03-2026**

07/16/26 + 07/23/26 + 07/30/26 + 08/06/26



SUCCESS
STORIES



Cha-Cha Sweets

[Article originally appeared in
<https://calosba.ca.gov>]

Visit Cha-Cha Sweets:
<https://chachasweets.com/>

Angel Rodriguez knew before he graduated high school in 2020 that he wanted to be an entrepreneur. For Angel, it was never a matter of if, but when he would start his own business. He enrolled in college after graduation, then left just days into the semester, unwilling to wait four years to get started.

At the time, Chamoy, a Mexican condiment that blends sweet, sour, spicy, and salty flavors, was gaining popularity beyond its roots in Latin communities. Angel saw an opportunity and launched Cha-Cha Sweets, a Chamoy candy company, out of his home in Napa.

“I honestly didn’t expect my business to be in candy, but I knew I wanted to start my career,” he said. “I hopped on a trend that was on social media at the time, because even then, I saw it as being more than a trend. I could see it being a long-lasting market. Now we’re five years into the business and the marketplace continues to grow for this type of candy.”

As an 18-year-old entrepreneur, Angel quickly discovered how complex building a packaged candy business could be. He reached out to the Solano-Napa SBDC for assistance and learned the center’s NxLevel Entrepreneurship Training program was open for enrollment. Angel signed up and was paired with Anni Minuzzo, a food industry veteran and SBDC advisor, for the intensive 11-week program. During those early weeks, he learned he would need registrations, certifications, licenses, objective market research, and access to working capital to open and sustain the business.

After NxLevel concluded, Angel and Anni continued meeting regularly as Cha-Cha Sweets got off the ground. With the support of his fiancé, friends, and family, Angel secured his Cottage Food Operators permit and ran his candy operation from home, selling primarily at farmers markets, flea markets, pop-ups, and events. His goal was to move out of his home kitchen, but he knew he needed the demand first.

Visit the link below for the full article:
<https://calosba.ca.gov/cha-cha-sweets/>